

RESUME

NAME :	English: Mr. Papan Theeraborwornrat
	Thai: นายปภาณ ธีรบวรรัตน์
PRESENT ADDRESS :	197 / 2 Soi Saithip Sukhumwit 56 Rd. Bangjak , Prakanong , Bangkok 10260
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	E-Mail Address: papan_thee@yahoo.com, papan_thee@hotmail.com
PERSONAL	Sex: Male Height: 173 Cms.
INFORMATION:	Age: 52 Weight: 75 Kgs.
	Health : Good Birth Date : July 2, 1964
	Nationality : Thai Marital Status : Married
EDUCATION: - Executive MBA Program Thammasat University (1998)	
- B.E	3.A. Thammasat University, Faculty of Business Administration and Accountancy Major
Ma	rketing (1987)
STUDENT ACTIVITY :	1988 Winning Marketing Plan Contest from MARKETING ASSOCIATION OF THAILAND
	1986 Excellent Salesman and Top Sales in Thammasat Dummy Company
EXPERIENCES :	
- 2010 - 2015	
AA Paper & Stationary Co.,ltd. (Double A Group of Company)	
Type of Business: cut size paper & stationary trading	
Company Product: Double A, Quality, Alpine, Speed, Smartist, Eagle, Shih Tzu etc.	

Position: Co Chief Executive Officer (Co-CEO) - (The level equal to Vice President /Director /General Manager)

Report to: CEO, Board of Director, Chairman of BOD.

In charge : Thailand, Myanmar, Loas, Cambodia Market

Key Responsibilities:

1. Traditional Trade

- To develop yearly sales & expense budget.
- To manage sales as sales budget.
- To control expense budget.
- To manage distribution through the Exclusive Agent/Dealer.
- To approve / give direction for monthly trade promotion.
- To manage / facilitate for creating the brand visibility in traditional market.
- To manage marketing activity in the market for support Exclusive Agent / Dealer selling.
- To monitor / giving policy for encouraging distribution coverage in each

distribution level to end users.

2. Modern Trade

- To develop yearly sales & expense budget.
- To manage sales as sales budget.
- To control expense budget.
- To approve the negotiated trade term / yearly expense agreement for each account.
- To manage / giving policy for creating product display/visibility.
- To set up pricing policy in Modern Trade channel.
- To give policy /encourage to do co promotion / promotion with modern trade for sell out driven.
- To manage / monitor sell in /to manage for PO.
- To do yearly /half year Business review with each account.

3. Franchise Development

- To expand exclusive stores, Franchise Double A copy center and Double A stationary.
- To take responsibility for new store expansion.
- To create / manage chain store value ex. adding new product / service, local user promotion.
- To manage stores standard.
- To support decoration as brand identity for the stores.
- To manage / set up benefit program to Franchisee.
- To create new business model for franchise business in term of stationary store, copy center store

4. Cash Management & Accounting

- To monitor cash flow management according to corporate financial policy.
- To approve customers' credit line and credit term.
- To monitor Account Receivable aging.

- To manage Account Payable.
- To make decision of using source of fund which has lowest cost.
- To monitor P&L report and Balance Sheet.
- To monitor & controlled monthly itemized expense vs. monthly itemized budget.

5. Human Resource Management

- To recruit the staffs

- To manage & follow up all staff compensation as the corporate policy.
- To set up training and development policy for staff.
- To set up all staffs' competency and set up training & development policy .
- Achievement Increasing gross profit after trade promotion budget = 77.8 M in y 2011 from y2010
 - Distribution coverage 97%

- 2004 - 2010

99 Group Trading Center Co., ltd. (Double A Group of Company)

Type of Business: folio & roll paper trading

Position: Chief Executive Officer (CEO)

Report to: Board of Director, Chairman of BOD.

Key Responsibilities:

1. General Management

- Developed Strategic Direction & Plan.
- Developed and controlled the company yearly budget.
- Monitored each department performance by KPI.
- Monitored and controlled total company and each department expense.
- Encouraged each team set up and approved Working Instruction / Standard Operation Procedure

2. Sales Operation & Sales Management

- Set up selling policy & strategy.
- Approved sales forecast and sales plan of each sales team.
- Monitored & followed up sales performance and market situation.
- Set up pricing policy and approve price structure.
- Set up channel development and new customers expansion policy.
- Encouraged sales team to deliver trade promotion to customers.
- Set up sales policy and approved commission scheme.
- Co-ordinated with IT team to develop MKIS & CRM Information.

3. Production & Logistic Management

- Co-ordinated with factory to produce the product for serving purchasing order from customers in term of the product types and quantities.
- Encouraged team and set up policy to do product assortment by imported sources.
- Managed delivery and monitored logistic process with high efficiency and high service level to customers.
- Managed and monitored stock level for serving customer demand by balancing warehouse space.
- Managed warehouse.

4. Cash Management & Accounting

- Monitored cash flow management according to corporate financial policy.
- Approved customers' credit line and credit term.
- Monitored Account Receivable aging.
- Managed Account Payable.
- Made decision of using source of fund which has lowest cost.
- Monitored P&L report and Balance Sheet.
- Monitored & controlled monthly itemized expense vs. monthly itemized budget.

5. Human Resource Management

- Recruited the staffs
- Managed & followed up all staff compensation as the corporate policy.
- Set up training and development policy for staff.
- Set up all staffs' competency and set up training & development policy .

6. Law Management

- Took legal action to follow up bad debt or sued non performance account receivable.
- Managed the company rules & regulation comply by Thai Business & Thai Corporate Law.
- Proposed, revised the company authorization for BOD approval at the same time work by follow up the authorization.

Achievement - Sales growth 10-30% per year

- EBITDA growth from -28 Million B to maximum 21 Million B
- Negotiated bad debt pending for 4 years 30 Million B with 7.5% interest of pending year.
- Negotiated bad debt pending for 2 years 20 Million B with 7.5% interest.

- 2004 - 2004

Strategic Solution International Co., LTD.

Type of Business: Sales Training & Consulting

Position: Vice President - Consulting

Report to: Managing Director

Key Responsibilities:

- 1. Developed and proposed training plan for clients
- 2. Developed course structure for the clients.
- 3. Trained clients' sales team as the structured courses.
- 4. Followed up & monitored participants after training.
- 5. Consulted clients

- 2002 - 2004

The International Engineering PLC. (IEC)

Type of Business: Mobile Phone Distribution

Company Product: Retail Chain; Mobile Easy

Position: Vice President - Retail Division

Report to: Senior Vice President - Distribution

Key Responsibilities:

- 1. Developed Business Plan.
- 2. Forecasted yearly sales forecast and adjust monthly sales target.
- 3. Delivered store level profit from each branch to company.
- 4. Maximized gross margin.
- 5. Managed sales operation team in each shop type.
- 6. Developed promotional plan and provide some local promotion.
- 7. Assorted product by doing product requisition through product procurement department.
- 8. Developed store staff service mind for delivering to customers.
- 9. Co decision making for location selection to open new retail stores.
- 10. Controlled store expense.
- 11. Motivated sales team and store staff by set up commission & incentive scheme.
- 12. Regulated store staff as company regulation.
- 13. Developed & trained store staff.
- 14. Set up promotion or activities with modern trade for modern trade channel.
- 15. Expanded in modern trade channel.

Achievement - Increasing sales from 650 million \mathbb{B} per year to 1,000 million \mathbb{B} per year within 1 year.

- 2000 - 2002

Boots Retail (Thailand) CO., LTD

Type of Business: Health & Beauty Specialty Store.

Company Product: Boots Brand, Proprietary Brand.

Position: Area Manager

Report to: Store Operation Director

Key Responsibilities:

- 1. In charged daily stores operation.
- 2. Broke down stores sales target from total area sales budget and encouraged store manager and all staff to achieve sales target.
- 3. Motivated store manager and all staff to run the business .
- 4. Controlled standard stores .
- 5. Monitored store manager staffing all store staffs for each store .
- 6. Controlled and deliver promotion activities as marketing plan to customers.
- 7. Analyzed sales participation in each product category .
- 8. Ensured customer service delivered to customer.
- 9. Controlled store expense.

Achievement – Sales growth about 25-30%

- Total Profit at store level better ex. -4.5 M to 2.5 M

- 1997 - 2000

C.P. 7 - ELEVEN PLC.

Type of Business: Convenient Store

Position: Store Operation Manager

Report to: General Manager - Store Operation

Key Responsibilities:

- 1. In charged 7 Eleven store operation 40-60 stores.
- 2. Looked after sales for target achievement.
- 3. Controlled stores staffing.
- 4. Controlled stores standard.
- 5. Controlled and delivered promotion activities as marketing plan to the customer .
- 6. Controlled stores expense.
- 7. Store location selection.
- 8. Controlled & follow up store opening process.

- 1994 - 1996

RECKITT & COLMAN (THAILAND) CO., LTD

Company Product: Household Product; Shieldtox , Dettol Soap , Brasso , Haze , Hapic etc.

Position: Marketing Manager (Indochina)

Report to: Country Manager

Key Responsibilities:

- 1. Developed the market in Indochina (except Vietnam) and Myanmar.
- 2. Prioritized the products for launching in each market.
- 3. Developed distribution with distributor.
- 4. Pricing the product for best contribution margin.
- 5. Created market need by advertising and other sales promotion.
- 6. Monitored and analysed each market.

Achievement - Improved distribution coverage of shieltox 85-95% each country

- -Total Sales growth 15-20%
- Launching Dettol Soap in Cambodia, Myanmar

- 1989 - 1994 / 1996 - 1997

C.R.C. CREATION PLC.

Company Product: Lady Boutique Brand; Fly Now, Casual Fly Now, Madam Fly Now, Fly Now the

Leather, The Boulevard.

Position: Marketing & Sales Manager

Report to: Managing Director

Key Responsibilities:

- 1. Developed Marketing plan.
- 2. Planned & Bought key media.
- 3. Implemented the activities as marketing plan.
- 4. Coordinated with designer for producing advertising material.
- 5. Looked after PR activities.
- 6. Implemented consumer research & feedback for developing the products.
- 7. In charged outlet in department store and specialty shop in shopping center.
- 8. In charged sales / PC girls.
- 9. Deal with / negotiated with department store buyer.
- 10. Store location selecting both department store and specialty store.

11. Investment analysis for opening specialty stores shopping center.

Achievement - Sales growth 10-15% per year from 150-240 in 5 years

- 1988 - 1989

OSCAR MAYER - C.P. CO., LTD.

Company Product: CP Sausages, Meat Processed.

Position: Acting Marketing Department Manager

Report to: Marketing Manager

Key Responsibilities:

- 1. Created sales promotion activities for end consumer in Bangkok supermarket channel .
- 2. Delivered and organized sales promotion to every outlets.
- 3. Analyzed the result of each sales promotion.

TRAINING COURSE: 1) Attended "Supervisory Course" by C.P. GROUP

- 2) Attended "Modern Manager Course" by CHOKDEE DEJKAMHAENG
- 3) Attended "Modern Marketing Management Course" by CEO
- 4) Attended "Management Skill" by CHOKDEE DEJKAMHAENG
- 5) Attended "Advertising Workshop ", "Research Workshop " by TMA
- 6) Attended "7's habit" by PACRIM
- 7) Attended "Land Mark Forum", "Land Mark Advance" by Land Mark (Thailand)

GUEST SPEAKER : TOPIC

- 1) Consumer Behavior, Introduction to Business, How to impress the customers, How to keep the selling opportunity in C.R.C. PLC.
- 2) Sales Plan, Marketing for Sales People, Finance for Sales People in Double A Network Group
- 3) Key Success for Retail Business, Managerial Style for Retail Business in Double A Book Tower
- 4) Managerial Style & Leadership in 99 Group Trading Center Co., ltd.
- 5) Selling Technique in Retail Division, IEC.
- 6) Retailing Clinic for Cement Thai Home Mart, Basic Selling Skill, Franchise Concept in Siam Cement Group.
- 7) Retail Management in Faculty of Business Administration Thammasat.
- 8) Retail Management in SMEs institute Commerce Ministry.
- 9) Basic Selling Skill in SEC; Sales Executive Club in Marketing Association of Thailand
- 10) Basic Selling Skill, Sales Management, Negotiation for Selling in SCG.
- 11) Retail Management, Sales Plan, Negotiation in Michelin Business Advantage Project.
- 12) Sales Management, Sales Operation for Modern Trade in Nippon Paint.
- 13) Cost Efficiency in IBC Industrial

 How to Develop Business Plan for Unlock Business by Innovation in Department Business Development, Ministry of Commerce

UNIVERSITY LECTURER : "Competitive Marketing Strategy" Course in Engineer Business Management Program at Faculty of Engineer, Thammasat University

RESEARCH & CONSULTING JOB : Study Research and Consult for Thailand Institute of Scientific and Technology Research (TISTR) "Facility & Support System of Technology Transfer to SMEs for Commercial and Social Project" joining with Thammasat University Research and Consultancy Institute

- **REFERRENCES :** Deputy Professor Wittawat Rungruangphon, Marketing Department Faculty of Business Administration & Accountancy Thammasat University.
- SOCIAL : 2002 2004 Vice President SEC, Sales Executive Club in Marketing Association of Thailand .